



**General Dynamics European Land
Systems - Mowag GmbH,
Kreuzlingen**

Financial Statements 2024

**Report of the Statutory Auditor to the Partners' Meeting of
General Dynamics European Land Systems - Mowag GmbH, Kreuzlingen**

Report on the Audit of the Financial Statements

Opinion

We have audited the financial statements of General Dynamics European Land Systems - Mowag GmbH (the Company), which comprise the balance sheet as at 31 December 2024, and the income statement for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements comply with Swiss law and the Company's articles of incorporation.

Basis for Opinion

We conducted our audit in accordance with Swiss law and Swiss Standards on Auditing (SA-CH). Our responsibilities under those provisions and standards are further described in the "Auditor's Responsibilities for the Audit of the Financial Statements" section of our report. We are independent of the Company in accordance with the provisions of Swiss law, together with the requirements of the Swiss audit profession, and we have fulfilled our other ethical responsibilities in accordance with these requirements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Other Information

The Management is responsible for the other information. The other information comprises the information included in the annual report, but does not include the financial statements and our auditor's report thereon.

Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated.

If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Management's Responsibilities for the Financial Statements

The Management is responsible for the preparation of the financial statements in accordance with the provisions of Swiss law and the Company's articles of incorporation, and for such internal control as the Management

determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Management is responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern, and using the going concern basis of accounting unless the Management either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Swiss law and SA-CH will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Swiss law and SA-CH, we exercise professional judgment and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made.
- Conclude on the appropriateness of the Management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.

We communicate with the Management regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Report on Other Legal and Regulatory Requirements

In accordance with article 728a para. 1 item 3 CO and PS-CH 890, we confirm that an internal control system exists, which has been designed for the preparation of financial statements according to the instructions of the Management.

Based on our audit in accordance with Art. 818 para. 1 CO in conjunction with Art. 728a para. 1 item 2 CO, we confirm that the proposal of the Management complies with Swiss law and the Company's articles of incorporation. We recommend that the financial statements submitted to you be approved.

KPMG AG

Regula Tobler
Licensed Audit Expert
Auditor in Charge

Stefan Widmer
Licensed Audit Expert

Zurich, 3 February 2025

Enclosures:

- Financial statements (balance sheet, income statement and notes)
- Proposed appropriation of available earnings

Balance sheet as of December 31	Notes	2024	2023
		CHF	CHF
ASSETS			
Current assets			
Cash and cash equivalents		14'158'073	80'065'041
Cash pool due from shareholder		58'306'706	345'358'765
Trade accounts receivable			
- Third parties	2	20'367'391	19'192'384
- Group companies		23'129'090	18'740'831
- Subsidiaries		6'941'149	4'494'506
Other receivables			
- Third parties		103'690'819	63'766'284
Prepayments to suppliers			
- Third parties		20'632'490	36'294'531
- Group companies		285'153	285'153
- Subsidiaries		120'584'368	0
Inventories, work in process and non-invoiced services	3	449'925'883	388'084'982
Prepaid expenses and accrued income		2'020'465	1'147'381
		<hr/> 820'041'587	<hr/> 957'429'858
Non-current assets			
Investments	4	125'759	125'757
Property, plant and equipment	5	36'754'392	40'379'856
Intangible Assets	5	38'343'543	30'694'166
		<hr/> 75'223'694	<hr/> 71'199'779
		<hr/> 895'265'281	<hr/> 1'028'629'637

Balance sheet as of December 31	Notes	2024	2023
LIABILITIES AND QUOTAHOLDERS' EQUITY			
Current liabilities			
Trade accounts payable		63'231'742	54'904'473
Prepayments from customers			
- Third parties		369'571'430	415'384'406
- Group companies		124'171'197	142'761'306
Other short-term liabilities			
- Third parties		13'370'712	12'075'239
- Group companies		1'371'176	4'264'833
- Shareholder		2'263'262	1'507'220
- Governing bodies (auditors)		120'000	-105'000
Accruals for personnel		4'978'573	5'302'326
Accruals for taxes		0	1'973'052
		579'078'092	638'067'855
Non-current liabilities			
Provision for renewal		900'000	900'000
Contractual provisions (Warranty, Offset, Obsolescence)		5'739'098	8'517'405
Due commissions		0	2'018'731
Other provisions	8	12'521'302	13'336'298
		19'160'400	24'772'434
		598'238'492	662'840'289
Quotaholders' equity			
Quotaholders' capital		2'000'000	2'000'000
Legal retained earnings		1'000'000	1'000'000
Available earnings			
- Profit brought forward		287'789'348	316'369'370
- Net income for the year		6'237'441	46'419'978
		297'026'789	365'789'348
		895'265'281	1'028'629'637

Income Statement	Notes	2024	2023
GROSS PROFIT		CHF	CHF
Revenue from products, services and licenses		474'910'562	443'571'783
Change in inventory of finished goods and work in process as well as non-invoiced services		107'697'780	-1'951'981
Internally produced and capitalized assets		1'432'841	1'704'330
TOTAL Operating income		584'041'183	443'324'132
Material expenses		-315'070'884	-241'532'811
Personnel expenses		-100'785'560	-93'061'798
Repair and maintenance		-5'996'497	-4'855'863
Advertising and marketing		-2'724'479	-3'214'859
Administration and other operating expenses		-140'283'964	-41'135'084
Depreciation	5	-7'738'912	-6'776'885
Amortization	5	-1'235'157	-1'441'017
TOTAL Operating Expenses		-573'835'453	-392'018'317
Operating Result		10'205'730	51'305'815
Extraordinary, non-recurring or prior period expenses	11	15'890'956	5'153'465
Financial income		2'816'301	6'528'138
Financial expenses		-5'093'788	-2'658'716
Foreign exchange gains and losses		-16'732'296	-7'954'369
Gain / (Loss) from sale of fixed assets		-9'001	169'379
Other income		132'026	61'846
INCOME BEFORE TAXES		7'209'928	52'605'558
TAXES		-972'487	-6'185'580
NET INCOME FOR THE YEAR		6'237'441	46'419'978

Notes to the financial statements

1 General

These financial statements were prepared according to the provisions of the Swiss Law on Accounting and Financial Reporting (32nd title of the Swiss Code of Obligations). Where not prescribed by law, the significant accounting and valuation principles applied are described below. It should be noted that to ensure the company's going concern, the company's financial statements may be influenced by the creation and release of hidden reserves.

General Dynamics European Land Systems – Mowag GmbH (GDELS - Mowag; the Company) was a 100% owned subsidiary of General Dynamics Global Holdings Limited. ("GDGH"). The purpose of the company is the production of wheeled light tactical armored vehicles and related technologies and services. On October 26, 2017, GDGH transferred 100% of the ownership in the Company to General Dynamics Swiss Financial Management Limited ("GDSFM").

2 Trade accounts receivable - third parties

An allowance for doubtful accounts of CHF 1'742'806 (2023: CHF 1'342'806) was recorded in 2024 to cover amounts deemed uncollectible.

3 Inventory and work in process

Raw materials and supplies are valued at weighted average acquisition costs. Semi-finished goods are valued at manufacturing costs using standard costing. Work in process and non-invoiced services are valued at acquisition or manufacturing cost. The company has furthermore made use of a general value adjustment (allowance) admissible under tax law.

	2024	2023
	CHF	CHF
Inventory consists of the following:		
Inventory	186'740'313	222'200'377
Milestones	74'515	1'799'082
Work in process	491'103'541	329'739'966
Inventory and work in process - gross	677'918'369	553'739'425
Allowance	-227'992'486	-165'654'443
Inventory and work in process - net	<u><u>449'925'883</u></u>	<u><u>388'084'982</u></u>

Notes to the financial statements

4 Investments

On January 15, 2016, GDELS - Mowag established General Dynamics European Land Systems Denmark ApS. The company is domiciled in Copenhagen, Denmark, and GDELS - Mowag owns 100% of the capital and voting rights.

On July 13, 2017, GDELS - Mowag established General Dynamics European Land Systems Romania SRL. The company is domiciled in Bucarest, Romania, and GDELS - Mowag owns 99.9% of the capital and voting rights. On July 15, 2024, GDELS - Mowag acquired the remaining 0.1% of the capital and voting rights of GDELS Romania from GDELS Denmark and now owns 100% of the capital and voting rights.

On July 3, 2019, GDELS - Mowag established General Dynamics European Land Systems Botswana Proprietary Limited. The company is domiciled in Gaborone, Botswana, and GDELS - Mowag owns 100% of the capital and voting rights.

5 Property, plant and equipment (PPE) and Intangible Assets

Property, plant and equipment (PPE) is valued at acquisition or manufacturing costs less accumulated depreciation and impairment losses. With the exception of land, PPE is depreciated using the declining balance method applying rates admissible under tax law. As soon as there are indicators that book values may be overstated, these are reviewed and, if necessary, adjusted.

PPE and Intangible Assets consist of the following:

	2024 Depreciation and Amortization CHF	2024 Carrying value, net CHF	2023 Carrying value, net CHF
PPE:			
Land and buildings	1'927'209	23'606'593	25'519'236
Machinery	2'740'773	6'490'860	8'571'701
Furniture and fixtures	102'506	375'825	441'265
Office equipment	29'503	88'502	118'030
Other fixed assets	2'938'921	6'192'612	5'729'624
	<u>7'738'912</u>	<u>36'754'392</u>	<u>40'379'856</u>
Intangible Assets:			
P5 Romania	1'235'157	29'459'009	30'694'166
Eagle Driveline		8'884'534	
	<u>8'974'069</u>	<u>75'097'935</u>	<u>79'958'556</u>

Notes to the financial statements

In 2022, internally generated intangible assets related to the P5 Romania contract of CHF 35'777'180 were capitalized. The assets represent product and production technology development for wheeled vehicle products and are amortized based on units delivered per contract.

In 2024, internally generated intangible assets related to the Eagle driveline of CHF 8'884'534 were capitalized. The assets represent product and production technology development for Eagle products and are amortized based on units delivered per contract.

6 Release of untaxed reserves

The net release of untaxed reserves amounted to CHF 0.00 in 2024 (CHF 0.00 in 2023).

7 Bank Guarantees

As of December 31, 2024, the Company has guarantees outstanding in the amount of CHF 482'961'389 (2023: CHF 540'301'756).

8 Other Provisions

We regularly assess our projects in relation to their hedged/unhedged exposure and the need for any provisions to be recorded. We believe we have adequately provided for all such risks as of December 31, 2024. As of December 31, 2024, a provision of CHF 10'985'155 was recorded to cover the mark to market value of all open currency forward contracts as of December 31, 2024 (2023: CHF 11'565'151).

Provisions of CHF 36'147 (2023: CHF 36'147) were recorded to cover program related costs.

9 Leasing

Leasing and rental contracts are recognized based on legal ownership. Therefore, any leasing or rental expenses are recognized as expenses in the period they are incurred; however, the leased or rented objects themselves are not recognized in the balance sheet. The residual undiscounted amount of leasing obligations with a residual term of more than twelve months or which cannot be canceled within the next twelve months amounts to CHF 28'401'100 (2023: CHF 30'429'750) for the Tägerwilen lease and CHF 498'035 (2023: CHF 462'524) for the Ermatingen lease.

CHF 1'000	31.12.2024	31.12.2023
Up to 1 Year	3'089'924	3'032'029
2-5 Years	8'937'396	9'420'073
More than 5 Years	18'259'734	20'288'153
Total	30'287'054	32'740'255

Notes to the financial statements

10 Full-time equivalents

The annual average number of full-time equivalents for the reporting year, as well as the previous year, exceeded 250.

11 Extraordinary Expenses

In 2024, an intercompany receivable in the amount of CHF 15'888'271 related to the income generated by Steyr out of the Steyr IP was booked (2023: intercompany receivable of CHF 4'400'597).

Proposed Appropriation of Available Earnings	2024	2023
	CHF	CHF
Retained earnings brought forward	287'789'347	316'369'369
Net income for the year	6'237'441	46'419'978
Available earnings	294'026'788	362'789'347

The Managing Partners propose to the General Meeting
the following appropriation of available earnings:

Dividend declared *	-50'000'000	-75'000'000
To be carried forward	244'026'788	287'789'347

* The dividend proposed is to be paid to the Company's shareholder (GDSFM) listed in note 1 to the financial statements by a direct set-off of the proposed dividend with the short term loan the Company has due from GDSFM and / or the cash pool due from GDSFM.