# ANNUAL ACCOUNTS AND/OR OTHER DOCUMENTS TO BE FILED IN ACCORDANCE WITH THE BELGIAN COMPANIES AND ASSOCIATIONS CODE

#### **IDENTIFICATION DETAILS (at the filing date)**

NAME: FLEISHMAN-HILLARD		
Legal form: Public limited company		
Address: Belliard		Nr.:40 Box:
Postal code: 1040 Town: Etterbeek		
Country: Belgium		
Register of legal persons – Commercial court: Brussels, French-sp	eaking	
Website <sup>1</sup> :		
E-mail address <sup>1</sup> :		
Co	ompany registration number	0434.683.229
DATE 12 / 06 / 2023 of filing the most recent does the deed of incorporation and of the deed of amendment of the	cument mentioning the date of articles of association.	publication of
This filing concerns:		
X the ANNUAL ACCOUNTS in EURO approved by the g	general meeting of	30 / 09 / 2024
X the OTHER DOCUMENTS		
regarding		
the financial year covering the period from	01 / 01 / 2023 to	31 / 12 / 2023
the preceding period of the annual accounts from	01 / 01 / 2022 to	31 / 12 / 2022
The amounts for the preceding period are / AXXX MORT <sup>2</sup> identical	to the ones previously published.	
Total number of pages filed:		

<sup>1</sup> Optional mention.

<sup>2</sup> Strike out what does not apply.

#### LIST OF DIRECTORS, BUSINESS MANAGERS AND AUDITORS AND DECLARATION REGARDING A COMPLIMENTARY REVIEW OR CORRECTION ASSIGNMENT

#### LIST OF THE DIRECTORS, BUSINESS MANAGERS AND AUDITORS

COMPLETE LIST with surname, first names, profession, place of residence (address, number, postal code and municipality) and position within the company

Olivier BEHEYDT

Chaussée de Charelroi 32, 1400 Nivelles, Belgium

John SAUNDERS

Fitzwilliam Quay 15, 4 Dublin, Ireland

Donald RICKETTS

Avenue Guillaume Macau 23, 1050 Ixelles, Belgium

Laurent Vander Eycken

Peter benoitstraat 51, 1702 Groot-Bijgaarden, Belgium

David Turier

Alfred Clusenaar 4, 1060 Saint-Gilles, Belgium

Robert Anger

Tommestraat 159, 3040 Huldenberg, Belgium

Deloitte, Réviseurs d'Entreprises

Nr.: 0429.053.863

Luchthaven Brussel Nationaal 1J, 1930 Zaventem, Belgium

Membership nr.: B0025

Represented by:

Cédric BOGAERTS

Luchthaven Brussel Nationaal 1J, 1930 Zaventem, Belgium

Membership nr.: A02251

Director

29/09/2023 - 30/09/2024

Director

29/09/2023 - 30/09/2024

Director

29/09/2023 - 30/09/2024

Director

29/09/2023 - 30/09/2024

Managing director 29/09/2023 - 30/09/2024

Director

29/09/2023 - 30/09/2024

**Auditor** 

31/08/2023 - 20/06/2025

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#### **DECLARATION REGARDING A COMPLIMENTARY REVIEW OR CORRECTION ASSIGNMENT**

The managing board declares that no audit or correction assignment has been given to a person who was not authorised to do so by law, pursuant to art. 5 of the law of 17th March 2019 concerning the professions of accountant and tax advisor.

The annual accounts **WATE** / were not\* audited or corrected by a certified accountant or by a company auditor who is not the statutory auditor.

If affirmative, mention hereafter: surname, first names, profession and address of each certified accountant or company auditor and his membership number with his Institute as well as the nature of his assignment:

- A. Bookkeeping of the enterprise \*\*,
- B. Preparing the annual accounts \*\*,
- C. Auditing the annual accounts and/or
- D. Correcting the annual accounts.

If the tasks mentioned under A. or B. are executed by accountants or tax accountants, you can mention hereafter: surname, first names, profession and address of each accountant or tax accountant and his/her affiliation number with the Institute of Tax Advisers and Accountants (ITAA) and the nature of his/her assignment.

Surname, first names, profession and address	Affiliation number	Nature of the assignment (A, B, C and/or D)

<sup>\*</sup> Strike out what is not applicable.

<sup>\*\*</sup> Optional information.

#### **ANNUAL ACCOUNTS**

#### **BALANCE SHEET AFTER APPROPRIATION**

	Discl.	Codes	Period	Preceding period	
ASSETS					
Formation expenses	6.1	20			
FIXED ASSETS		21/28	744.314	819.795	
Intangible fixed assets	6.2	21			
Tangible fixed assets	6.3	22/27	744.314	819.795	
Land and buildings		22			
Plant, machinery and equipment		23	127.622	117.817	
Furniture and vehicles		24	157.866	153. <b>4</b> 95	
Leasing and similar rights		25	<i>55.151</i>	75.030	
Other tangible fixed assets		26	403.675	473.453	
Assets under construction and advance payments		27			
Financial fixed assets6	4/6.5.1	28			
Affiliated enterprises	6.15	280/1			
Participating interests		280			
Amounts receivable		281			
Enterprises linked by participating interests	6.15	282/3			
Participating interests		282			
Amounts receivable		283			
Other financial assets		284/8			
Shares		284			
Amounts receivable and cash guarantees		285/8			

Discl.	Codes	Period	Preceding period
CURRENT ASSETS	29/58	7.585.202	7.613.555
Amounts receivable after more than one year	29		
Trade debtors	290		
Other amounts receivable	291		
Stocks and contracts in progress	3		
Stocks	30/36		
Raw materials and consumables	30/31		
Work in progress	32		
Finished goods	33		
Goods purchased for resale	34		
Immovable property intended for sale	35		
Advance payments	36		
Contracts in progress	37		
Amounts receivable within one year	40/41	6.340.322	5.575.538
Trade debtors	40	6.325.321	5.543.675
Other amounts receivable	41	15.001	31.863
Current investments	50/53		
Own shares	50		
Other investments	51/53		
Cash at bank and in hand	54/58	1.013.135	1.763.132
Deferred charges and accrued income 6.6	490/1	231.745	274.885
TOTAL ASSETS	20/58	8.329.516	8.433.350

	Discl.	Codes	Period	Preceding period
EQUITY AND LIABILITIES				
EQUITY		10/15	5.306.381	4.593.794
Contribution	6.7.1	10/11	380.000	380.000
Capital		10	380.000	380.000
Issued capital		100	380.000	380.000
Uncalled capital 4		101		
Outside the capital		11		
Share premium account		1100/10		
Others		1100/19		
Revaluation surpluses		12		
Reserves		13	38.000	38.000
Reserves not available		130/1	38.000	38.000
Legal reserve		130	38.000	38.000
Reserves statutorily not available		1311		
Aquisition of own shares		1312		
Financial support		1313		
Other		1319		
Untaxed reserves		132		
Available reserves		133		
Accumulated profits (losses)(+)/(-)		14	4.888.381	4.175.794
Investment grants		15		
Advance to associates on the sharing out of the assets $^{5} \dots$		19		
Provisions and deferred taxes		16		
Provisions for liabilities and charges		160/5		
Pensions and similar obligations		160		
Taxation		161		
Major repairs and maintenance		162		
Environmental obligations		163		
Other liabilities and charges	6.8	164/5		
Deferred taxes		168		

<sup>4</sup> Amount to substract of the issued capital

<sup>5</sup> Amount to substract from the other part of the equity

	Discl.	Codes	Period	Preceding period
AMOUNTS PAYABLE		17/49	3.023.135	3.839.556
Amounts payable after more than one year	6.9	17	16.978	47.696
Financial debts		170/4	16.978	47.696
Subordinated loans		170		
Unsubordinated debentures		171		
Leasing and other similar obligations		172	16.978	47.696
Credit institutions		173		
Other loans		174		
Trade debts		175		
Suppliers		1750		
Bills of exchange payable		1751		
Advances received on contracts in progress		176		
Other amounts payable		178/9		
Amounts payable within one year	6.9	42/48	2.927.833	3.696.339
Current portion of amounts payable after more than one year		40	40.074	20.005
falling due within one year		42	40.971	29.965
Financial debts		43		
Credit institutions		430/8		
Other loans		439	0.40.000	
Trade debts		44	843.686	1.176.541
Suppliers		440/4	843.686	1.176.541
Bills of exchange payable		441		
Advances received on contracts in progress		46	380.891	710.873
Taxes, remuneration and social security	6.9	45	1.662.285	1.776.382
Taxes		450/3	374.186	566.270
Remuneration and social security		454/9	1.288.099	1.210.112
Other amounts payable		47/48		2.578
Accruals and deferred income	6.9	492/3	78.324	95.521
TOTAL LIABILITIES		10/49	8.329.516	8.433.350

#### **INCOME STATEMENT**

	Discl.	Codes	Period	Preceding period
Operating income		70/76A	20.699.495	18.031.051
Turnover	6.10	70	20.655.546	18.031.051
Stocks of finished goods and work and contracts in progress: increase (decrease)(+)/(-)		71		
Own work capitalised		72		
Other operating income	6.10	74	43.949	
Non-recurring operating income	6.12	76A		
Operating charges		60/66A	17.722.400	15.363.734
Raw materials, consumables		60	3.186.576	2.385.252
Purchases		600/8	3.186.576	2.385.252
Stocks: decrease (increase)(+)/(-)		609		
Services and other goods		61	4.290.213	3.587.410
Remuneration, social security costs and pensions(+)/(-)	6.10	62	10.067.874	9.239.149
Depreciation of and other amounts written off formation				
expenses, intangible and tangible fixed assets		630	177.737	151.923
Amounts written off stocks, contracts in progress and trade				
debtors: Appropriations (write-backs)(+)/(-)	6.10	631/4		
Provisions for liabilities and charges: Appropriations (uses	6.40	635/8		
and write-backs)(+)/(-)	6.10			
Sure: speraming situation	6.10	640/8		
Operating charges carried to assets as restructuring costs (-)		649		
Non-recurring operating charges	6.12	66A		
Operating profit (loss)(+)/(-)		9901	2.977.095	2.667.317

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	Discl.	Codes	Period	Preceding period
Financial income		75/76B	70.735	61.945
Recurring financial income		75	70.735	61.945
Income from financial fixed assets		750		
Income from current assets		751	42.270	2.101
Other financial income	6.11	752/9	28.465	<i>59.844</i>
Non-recurring financial income	6.12	76B		
Financial charges		65/66B	74.822	60.075
Recurring financial charges	6.11	65	74.822	60.075
Debt charges  Amounts written off current assets except stocks, contracts in progress and trade debtors: appropriations (write-backs)		650		
(+)/(-)		651		
Other financial charges		652/9	74.822	60.075
Non-recurring financial charges	6.12	66B		
Gain (loss) for the period before taxes $\dots (+)/(-)$		9903	2.973.008	2.669.187
Transfer from deferred taxes		780		
Transfer to deferred taxes		680		
Income taxes(+)/(-)	6.13	67/77	760.421	865.208
Taxes		670/3	875.000	894.224
Adjustment of income taxes and write-back of tax provisions		77	114.579	29.016
Gain (loss) of the period(+)/(-)		9904	2.212.587	1.803.979
Transfer from untaxed reserves		789		
Transfer to untaxed reserves		689		
Gain (loss) of the period available for appropriation $(+)/(-)$		9905	2.212.587	1.803.979

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#### **APPROPRIATION ACCOUNT**

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	Codes	Period	Preceding period
Profit (loss) to be appropriated(+)/(-)	9906	6.388.381	4.975.814
Gain (loss) of the period available for appropriation(+)/(-)	(9905)	2.212.587	1.803.979
Profit (loss) brought forward(+)/(-)	14P	4.175.794	3.171.835
Withdrawals from capital and reserves	791/2		
on the contribution	791		
from reserves	792		
Transfer to capital and reserves	691/2		
to the contribution	691		
to legal reserve	6920		
to other reserves	6921		
Profit (loss) to be carried forward(+)/(-)	(14)	4.888.381	4.175.794
Owners' contribution in respect of losses	794		
Profit to be distributed	694/7	1.500.000	800.000
Dividends	694	1.500.000	800.000
Directors' or managers' entitlements	695		
Employees	696		
Other beneficiaries	697	l	l

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	Codes	Period	Preceding period
CONCESSIONS, PATENTS, LICENCES, KNOW-HOW, BRANDS AND SIMILAR RIGHTS			
Acquisition value at the end of the period	8052P	xxxxxxxxxxxx	7.437
Movements during the period			
Acquisitions, including produced fixed assets	8022		
Sales and disposals	8032		
Transfers from one heading to another(+)/(-)	8042		
Acquisition value at the end of the period	8052	7.437	
Depreciations and amounts written down at the end of the period	8122P	xxxxxxxxxxxx	7.437
Movements during the period			
Recorded	8072		
Written back	8082		
Acquisitions from third parties	8092		
Cancelled owing to sales and disposals	8102		
Transferred from one heading to another(+)/(-)	8112		
Depreciations and amounts written down at the end of the period	8122	7.437	
NET BOOK VALUE AT THE END OF THE PERIOD	211		

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	Codes	Period	Preceding period
PLANT, MACHINERY AND EQUIPMENT			
Acquisition value at the end of the period	8192P	xxxxxxxxxxxx	586.212
Movements during the period			
Acquisitions, including produced fixed assets	8162	36.858	
Sales and disposals	8172		
Transfers from one heading to another(+)/(-)	8182		
Acquisition value at the end of the period	8192	623.070	
Revaluation surpluses at the end of the period	8252P	xxxxxxxxxxxx	
Movements during the period			
Recorded	8212		
Acquisitions from third parties	8222		
Cancelled	8232		
Transferred from one heading to another(+)/(-)	8242		
Revaluation surpluses at the end of the period	8252		
Depreciations and amounts written down at the end of the period	8322P	xxxxxxxxxxxxx	468.395
Movements during the period			
Recorded	8272	27.053	
Written back	8282		
Acquisitions from third parties	8292		
Cancelled owing to sales and disposals	8302		
Transferred from one heading to another(+)/(-)	8312		
Depreciations and amounts written down at the end of the period	8322	495.448	
NET BOOK VALUE AT THE END OF THE PERIOD	(23)	127.622	

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	Codes	Period	Preceding period
FURNITURE AND VEHICLES			
Acquisition value at the end of the period	8193P	xxxxxxxxxxxx	489.795
Movements during the period			
Acquisitions, including produced fixed assets	8163	45.580	
Sales and disposals	8173		
Transfers from one heading to another(+)/(-)	8183		
Acquisition value at the end of the period	8193	535.375	
Revaluation surpluses at the end of the period	8253P	xxxxxxxxxxxx	
Movements during the period			
Recorded	8213		
Acquisitions from third parties	8223		
Cancelled	8233		
Transferred from one heading to another(+)/(-)	8243		
Revaluation surpluses at the end of the period	8253		
Depreciations and amounts written down at the end of the period	8323P	xxxxxxxxxxxx	336.300
Movements during the period			
Recorded	8273	41.209	
Written back	8283		
Acquisitions from third parties	8293		
Cancelled owing to sales and disposals	8303		
Transferred from one heading to another(+)/(-)	8313		
Depreciations and amounts written down at the end of the period	8323	377.509	
NET BOOK VALUE AT THE END OF THE PERIOD	(24)	157.866	

	Codes	Period	Preceding period
LEASING AND SIMILAR RIGHTS			
Acquisition value at the end of the period	8194P	xxxxxxxxxxxx	236.444
Movements during the period			
Acquisitions, including produced fixed assets	8164	19.818	
Sales and disposals	8174		
Transfers from one heading to another(+)/(-)	8184		
Acquisition value at the end of the period	8194	256.262	
Revaluation surpluses at the end of the period	8254P	xxxxxxxxxxxx	
Movements during the period			
Recorded	8214		
Acquisitions from third parties	8224		
Cancelled	8234		
Transferred from one heading to another(+)/(-)	8244		
Revaluation surpluses at the end of the period	8254		
Depreciations and amounts written down at the end of the period	8324P	xxxxxxxxxxxx	161.414
Movements during the period			
Recorded	8274	39.697	
Written back	8284		
Acquisitions from third parties	8294		
Cancelled owing to sales and disposals	8304		
Transferred from one heading to another(+)/(-)	8314		
Depreciations and amounts written down at the end of the period	8324	201.111	
NET BOOK VALUE AT THE END OF THE PERIOD	(25)	55.151	
OF WHICH			
Land and buildings	250		
Plant, machinery and equipment	251		
Furniture and vehicles	252	55.151	

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	Codes	Period	Preceding period
OTHER TANGIBLE FIXED ASSETS			
Acquisition value at the end of the period	8195P	xxxxxxxxxxxxx	1.370.264
Movements during the period			
Acquisitions, including produced fixed assets	8165		
Sales and disposals	8175		
Transfers from one heading to another(+)/(-)	8185		
Acquisition value at the end of the period	8195	1.370.264	1
Revaluation surpluses at the end of the period	8255P	xxxxxxxxxxxxx	
Movements during the period			
Recorded	8215		
Acquisitions from third parties	8225		
Cancelled	8235		
Transferred from one heading to another(+)/(-)	8245		
Revaluation surpluses at the end of the period	8255		,
Depreciations and amounts written down at the end of the period	8325P	xxxxxxxxxxxxx	896.811
Movements during the period			
Recorded	8275	69.778	
Written back	8285		
Acquisitions from third parties	8295		
Cancelled owing to sales and disposals	8305		
Transferred from one heading to another(+)/(-)	8315		
Depreciations and amounts written down at the end of the period	8325	966.589	
NET BOOK VALUE AT THE END OF THE PERIOD	(26)	403.675	

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## OTHER INVESTMENTS AND DEPOSITS, ALLOCATION DEFERRED CHARGES AND ACCRUED INCOME

	Codes	Period	Preceding period
INVESTMENTS: OTHER INVESTMENTS AND DEPOSITS			
Shares and current investments other than fixed income investments	51		
Shares - Book value increased with the uncalled amount	8681		
Shares - Uncalled amount	8682		
Precious metals and works of art	8683		
Fixed income securities	52		
Fixed income securities issued by credit institutions	8684		
Fixed term accounts with credit institutions	53		
up to one month	8686		
between one month and one year	8687		
over one year	8688		
Other investments not mentioned above	8689		

	Period
DEFERRED CHARGES AND ACCRUED INCOME	
Allocation of heading 490/1 of assets if the amount is significant	
	196.259
	13.568
	21.918

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## STATEMENT OF CAPITAL AND SHAREHOLDING STRUCTURE

	Codes	Period	d	Preceding period
STATEMENT OF CAPITAL				
Capital				
Issued capital at the end of the period	100P	xxxxxxxxx	xxxxx	380.000
Issued capital at the end of the period	(100)	380	0.000	
	Codes	Value		Number of shares
Changes during the period	Codes	value	1	Number of shares
changes daming the period				
Structure of the capital				
Different categories of shares		38	0.000	3.085
				0.000
Registered shares	8702	XXXXXXXXX	XXXX	3.085
Shares dematerialized	8703	XXXXXXXXX	XXXXX	
				Conital called but not
	Codes	Uncalled ar	mount	Capital called but not paid
Capital not paid				
Uncalled capital	(101)	xxxxxxxxxxxxxxxxxxxxxxxxxxxxxxxxxxxxxxx		xxxxxxxxxxxx
Called up capital, unpaid	8712			
Shareholders having yet to pay up in full				
			Codes	Period
Own shares				
Held by the company itself				
Amount of capital held			8721	
Corresponding number of shares			8722	
Held by the subsidiaries				
Amount of capital held			8731	
Corresponding number of shares			8732	
Commitments to issue shares				
Owing to the exercise of conversion rights				
Amount of outstanding convertible loans			8740	
Amount of capital to be subscribed			8741	
Corresponding maximum number of shares to be issued			8742	
Owing to the exercise of subscription rights				
Number of outstanding subscription rights			8745	
Amount of capital to be subscribed			8746	
Corresponding maximum number of shares to be issued			8747	
Authorized capital not issued			8751	

	Codes	Period
Shares issued, non representing capital		
Distribution		
Number of shares	8761	
Number of voting rights attached thereto	8762	
Allocation by shareholder		
Number of shares held by the company itself	8771	
Number of shares held by its subsidiaries	8781	

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	Period
Supplementary explanation relating to the contribution (including the industry contribution)	

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## STATEMENT OF AMOUNTS PAYABLE, ACCRUED CHARGES AND DEFERRED INCOME

Nr.

	Codes	Period
BREAKDOWN OF AMOUNTS PAYABLE WITH AN ORIGINAL PERIOD TO MATURITY OF MORE THAN ONE YEAR, ACCORDING TO THEIR RESIDUAL TERM		
Current portion of amounts payable after more than one year falling due within one year		
Financial debts	8801	40.971
Subordinated loans	8811	
Unsubordinated debentures	8821	
Leasing and other similar obligations	8831	40.971
Credit institutions	8841	
Other loans	8851	
Trade debts	8861	
Suppliers	8871	
Bills of exchange payable	8881	
Advance payments received on contract in progress	8891	
Other amounts payable	8901	
Total current portion of amounts payable after more than one year falling due within one year	(42)	40.971
Amounts payable with a remaining term of more than one but not more than five years		
Financial debts	8802	16.978
Subordinated loans	8812	
Unsubordinated debentures	8822	
Leasing and other similar obligations	8832	16.978
Credit institutions	8842	
Other loans	8852	
Trade debts	8862	
Suppliers	8872	
Bills of exchange payable	8882	
Advance payments received on contracts in progress	8892	
Other amounts payable	8902	
Total amounts payable with a remaining term of more than one but not more than five years	8912	16.978
Amounts payable with a remaining term of more than five years		
Financial debts	8803	
Subordinated loans	8813	
Unsubordinated debentures	8823	
Leasing and other similar obligations	8833	
Credit institutions	8843	
Other loans	8853	
Trade debts	8863	
Suppliers	8873	
Bills of exchange payable	8883	
Advance payments received on contracts in progress	8893	
Other amounts payable	8903	
Total amounts payable with a remaining term of more than five years	8913	

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	Codes	Period
GUARANTEED AMOUNTS PAYABLE (included in headings 17 and 42/48 of the liabilities)		
Amounts payable guaranteed by Belgian public authorities		
Financial debts	8921	
Subordinated loans	8931	
Unsubordinated debentures	8941	
Leasing and similar obligations	8951	
Credit institutions	8961	
Other loans	8971	
Trade debts	8981	
Suppliers	8991	
Bills of exchange payable	9001	
Advance payments received on contracts in progress	9011	
Remuneration and social security	9021	
Other amounts payable	9051	
Total amounts payable guaranteed by Belgian public authorities	9061	
Amounts payable guaranteed by real securities or irrevocably promised by the enterprise on its own assets		
Financial debts	8922	57.949
Subordinated loans	8932	
Unsubordinated debentures	8942	
Leasing and similar obligations	8952	57.949
Credit institutions	8962	
Other loans	8972	
Trade debts	8982	
Suppliers	8992	
Bills of exchange payable	9002	
Advance payments received on contracts in progress	9012	
Taxes, remuneration and social security	9022	
Taxes	9032	
Remuneration and social security	9042	
Other amounts payable	9052	
Total amounts payable guaranteed by real securities or irrevocably promised by the enterprise on its own assets	9062	57.949
	0.4	Destad
	Codes	Period
TAXES, REMUNERATION AND SOCIAL SECURITY		
Taxes (heading 450/3 and 179 of the liabilities)		
Outstanding tax debts	9072	
Accruing taxes payable	9073	374.186
Estimated taxes payable	450	
Remuneration and social security (headings 454/9 and 179 of the liabilities)		
Amounts due to the National Social Security Office	9076	
Other amounts payable in respect of remuneration and social security	9077	1.288.099

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	Period
ACCRUALS AND DEFERRED INCOME	
Allocation of heading 492/3 of liabilities if the amount is significant	
	78.324

#### **OPERATING RESULTS**

	Codes	Period	Preceding period
OPERATING INCOME			
Net turnover			
Allocation by categories of activity			
Allocation into geographical markets			
Other operating income Operating subsidies and compensatory amounts received from public authorities	740		
OPERATING CHARGES			
Employees for whom the enterprise submitted a DIMONA declaration or who are recorded in the general personnel register			
Total number at the closing date	9086	99	94
Average number of employees calculated in full-time equivalents	9087	96,0	89,6
Number of actual worked hours	9088	149.097	144.500
Personnel costs			
Remuneration and direct social benefits	620	8.289.917	7.700.634
Employers' contribution for social security	621	1.777.957	1.538.515
Employers' premiums for extra statutory insurance	622		
Other personnel costs(+)/(-)	623		
Retirement and survivors' pensions	624		

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Codes Period Preceding period Provisions for pensions and other similar rights 635 Appropriations (uses and write-backs) .....(+)/(-) ...... Amounts written off Stocks and contracts in progress 9110 Recorded ..... ...... ....... 9111 Written back ..... ..... ..... Trade debts 9112 Recorded ..... ....... 9113 Written back ..... ..... ...... Provisions for liabilities and charges 9115 Additions ..... Uses and write-backs ..... 9116 ...... ...... Other operating charges 640 Taxes related to operation ..... ...... Other costs ..... 641/8 ..... Hired temporary staff and personnel placed at the enterprise's disposal Total number at the closing date ...... 9096 1 9097 Average number calculated in full-time equivalents ..... ..... 9098 Number of actual worked hours ..... ...... ...... Costs to the enterprise ..... 617 ......

#### **FINANCIAL RESULTS**

	Codes	Period	Preceding period
RECURRING FINANCIAL INCOME			
Other financial income Subsidies granted by public authorities and recorded as income for the period			
Capital subsidies	9125		
Interest subsidies	9126		
Allocation of other financial income			
Currency differences realized	754	28.465	59.844
Others			
RECURRING FINANCIAL CHARGES			
Depreciation of loan issue expenses	6501		
Capitalized Interests	6502		
Amounts written off current assets			
Recorded	6510		
Written back	6511		
Other financial charges			
Amount of the discount borne by the enterprise, as a result of negotiating amounts receivable	653		
Provisions of a financial nature			
Appropriations	6560		
Uses and write-backs	6561		
Allocation of other financial charges			
Currency differences realized	654	60.070	46.083
Currency translation differences	655		
Others			
		14.752	13.992

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#### **INCOME TAXES AND OTHER TAXES**

	Codes	Period
INCOME TAXES		
Income taxes on the result of the period	9134 9135	875.000 875.000
Excess of income tax prepayments and withholding taxes paid recorded under assets	9136	
Estimated additional taxes	9137	
Income taxes on the result of prior periods	9138	
Additional income taxes due or paid	9139 9140	
Additional income taxes estimated or provided for	9140	
		497.381
		Period
		Pellod
impact of non recurring results on the amount of the income taxes relating to the current period		
	Codes	Period
Status of deferred taxes		
Deferred taxes representing assets	9141	
Accumulated tax losses deductible from future taxable profits	9142	
Other deferred taxes representing assets		
Deferred taxes representing liabilities	9144	
Allocation of deferred taxes representing liabilities		

	Codes	Period	Preceding period
VALUE ADDED TAXES AND OTHER TAXES BORNE BY THIRD PARTIES			
Value added taxes charged			
To the enterprise (deductible)	9145	<i>458.4</i> 23	364.951
By the enterprise	9146	1.028.255	1.103.504
Amounts withheld on behalf of third party			
For payroll withholding taxes	9147	2.897.419	2.414.984
For withholding taxes on investment income	9148		

# RELATIONSHIPS WITH AFFILIATED ENTERPRISES, ASSOCIATED ENTERPRISES AND OTHERS ENTERPRISES LINKED BY PARTICIPATING INTERESTS

	Codes	Period	Preceding period
AFFILIATED ENTERPRISES			
Financial fixed assets	(280/1)		
Participating interests	(280)		
Subordinated amounts receivable	9271		
Other amounts receivable	9281		
Amounts receivable	9291	263.230	377.076
Over one year	9301		
Within one year	9311	263.230	377.076
Current investments	9321		
Shares	9331		
Amounts receivable	9341		
Amounts payable	9351	66.060	209.920
Over one year	9361		
Within one year	9371	66.060	209.920
Personal and real guarantees			
Provided or irrevocably promised by the enterprise as security for debts or			
commitments of affiliated enterprises	9381		
Provided or irrevocably promised by affiliated enterprises as security for			
debts or commitments of the enterprise	9391		
Other significant financial commitments	9401		
Financial results			
Income from financial fixed assets	9421		
Income from current assets	9431	38.365	1.752
Other financial income	9441		
Debt charges	9461		
Other financial charges	9471		
Disposal of fixed assets			
Capital gains obtained	9481		
Capital losses suffered	9491		

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	Codes	Period	Preceding period
ASSOCIATED ENTERPRISES			
Financial fixed assets	9253		
Participating interests	9263		
Subordinated amounts receivable	9273		
Other amounts receivable	9283		
Amounts receivable	9293		
Over one year	9303		
Within one year	9313		
Amounts payable	9353		
Over one year	9363		
Within one year	9373		
Personal and real guarantees			
Provided or irrevocably promised by the enterprise as security for debts or commitments of associated enterprises	9383		
Provided or irrevocably promised by associated enterprises as security for debts or commitments of the enterprise	9393		
Other significant financial commitments	9403		
OTHER ENTERPRISES LINKED BY PARTICIPATING INTERESTS			
Financial fixed assets	9252		
Participating interests	9262		
Subordinated amounts receivable	9272		
Other amounts receivable	9282		
Amounts receivable	9292		
Over one year	9302		
Within one year	9312		
Amounts payable	9352		
Over one year	9362		
Within one year	9372		
			Period
TRANSACTIONS WITH ENTERPRISES LINKED BY PARTICIPATING INTERESTS OUT	OF MARK	KET CONDITIONS	
Mention of these transactions if they are significant, including the amount o nature of the link, and all information about the transactions which should be understanding of the situation of the company	f the tra	nsactions, the	

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#### FINANCIAL RELATIONSHIPS WITH

	Codes	Period
DIRECTORS, MANAGERS, INDIVIDUALS OR BODIES CORPORATE WHO CONTROL THE ENTERPRISE WITHOUT BEING ASSOCIATED THEREWITH OR OTHER ENTERPRISES CONTROLLED BY THESE PERSONS		
Amounts receivable from these persons	9500	
Conditions on amounts receivable, rate, duration, possibly reimbursed amounts, canceled amounts or renounced amounts		
Guarantees provided in their favour	9501	
Other significant commitments undertaken in their favour	9502	
Amount of direct and indirect remunerations and pensions, included in the income statement, as long as this disclosure does not concern exclusively or mainly, the situation of a single identifiable person		
To directors and managers	9503	1.031.147
To former directors and former managers	9504	

	Codes	Period
AUDITORS OR PEOPLE THEY ARE LINKED TO		
Auditor's fees	9505	36.840
Fees for exceptional services or special missions executed in the company by the auditor		
Other attestation missions	95061	
Tax consultancy	95062	
Other missions external to the audit	95063	
Fees for exceptional services or special missions executed in the company by people they are linked to		
Other attestation missions	95081	
Tax consultancy	95082	8.914
Other missions external to the audit	95083	

Mentions related to article 3:64, §2 and §4 of the Companies and Associations Code

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#### INFORMATION RELATING TO CONSOLIDATED ACCOUNTS

#### INFORMATION TO DISCLOSE BY THE REPORTING ENTERPRISE BEING A SUBSIDIARY OR A JOINT SUBSIDIARY

Name, full address of the registered office and, if the enterprise is subject to Belgian law, the enterprise identification number of the parent company (ies) and the specifications whether the parent enterprise (s) prepare (s) and publish (es) consolidated accounts which includes the annual accounts of the enterprise\*:

DAS EMEA Investments Limited
 Bankside 3 box SE1 0SW LONDON, United Kingdom

Doesn't publishes consolidated accounts

If the parent enterprise(s) is (are) (an) enterprise(s) governed by foreign law disclose where the consolidated accounts can be obtained\*:

1. DAS EMEA Investments Limited DAS EMEA Investments Limited
Bankside 3 box SE1 0SW LONDON, , United Kingdom

<sup>\*</sup> Where the annual accounts of the enterprise are consolidated at different levels, the information should be given for the consolidated aggregate at the highest level on the one hand and the lowest level on the other hand of which the enterprise is a subsidiary and for which consolidated accounts are prepared and published.

# OTHER DOCUMENTS TO BE FILED UNDER BELGIAN COMPANIES AND ASSOCIATIONS CODE NEER TE LEGGEN DOCUMENTEN

MANAGEMENT REPORT

Nr.	0434.683.229	F-cap 10

#### **SOCIAL BALANCE SHEET**

Number of joint industrial committee: 200 ...... 200 .....

#### STATEMENT OF THE PERSONS EMPLOYED

## EMPLOYEES FOR WHOM THE ENTERPRISE SUBMITTED A DIMONA DECLARATION OR WHO ARE RECORDED IN THE GENERAL PERSONNEL REGISTER

During the current period	Codes	Total	1. Men	2. Women
Average number of employees				
Full-time	1001	93,8	39,3	54,5
Part-time	1002	3,3	1,8	1,5
Total in full-time equivalents	1003	96,0	40,6	55,4
Number of hours actually worked				
Full-time	1011	145.724	59.752	85.972
Part-time	1012	3.371	2.017	1.354
Total	1013	149.095	61.769	87.326
Personnel costs				
Full-time	1021	9.520.722	3.862.925	5.657.797
Part-time	1022	547.152	427.449	119.703
Total	1023	10.067.874	4.290.374	5.777.500
Advantages in addition to wages	1033			

During the preceding period
Average number of employees in FTE
Number of hours actually worked
Personnel costs

Advantages in addition to wages .....

Codes	P. Total	1P. Men	2P. Women
1003	89,6	41,2	48,4
1013	144.500	66.941	77.559
1023	8.908.425	4.126.913	4.781.512
1033			

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# EMPLOYEES FOR WHOM THE ENTERPRISE SUBMITTED A DIMONA DECLARATION OR WHO ARE RECORDED IN THE GENERAL PERSONNEL REGISTER (continued)

At the closing date of the period	Codes	1. Full-time	2. Part-time	Total full-time equivalents
Number of employees		96	3	98,1
By nature of the employment contract				
Contract for an indefinite period	110	96	3	98,1
Contract for a definite period	111			
Contract for the execution of a specifically assigned work	112			
Replacement contract	113			
According to gender and study level				
Men	120	41	2	42,6
primary education	1200	6	2	7,6
secondary education	1201			
higher non-university education	1202	6		6,0
university education	1203	29		29,0
Women	121	55	1	55,5
primary education	1210	2	1	2,5
secondary education	1211			
higher non-university education	1212	5		5,0
university education	1213	48		48,0
By professional category				
Management staff	130			
Employees	134	96	3	98,1
Workers	132			
Others	133			

#### HIRED TEMPORARY STAFF AND PERSONNEL PLACED AT THE ENTERPRISE'S DISPOSAL

During the period	Codes	Hired temporary staff	Persons placed     at the     enterprise's     disposal
Average number of persons employed	150		
Number of hours actually worked	151		
Costs for the enterprise	152		

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#### LIST OF PERSONNEL MOVEMENTS DURING THE PERIOD

ENTRIES	Codes	1. Full-time	2. Part-time	Total full-time equivalents
Number of employees for whom the entreprise submitted a DIMONA declaration or who have been recorded in the general personnel register during the financial year	205	35		35,0
By nature of employment contract				
Contract for an indefinite period	210	35		35,0
Contract for a definite period	211			
Contract for the execution of a specifically assigned work	212			
Replacement contract	213			

replacement contract				
			T	1
DEPARTURES	Codes	1. Full-time	2. Part-time	Total full-time equivalents
Number of employees whose contract-termination date has been entered in DIMONA declaration or in the general personnel register during the financial year	305	30		30,0
By nature of employment contract				
Contract for an indefinite period	310	30		30,0
Contract for a definite period	311			
Contract for the execution of a specifically assigned work	312			
Replacement contract	313			
By reason of termination of contract				
Retirement	340			
Unemployment with extra allowance from enterprise	341			
Dismissal	342			
Other reason	343	30		30,0
the number of persons who continue to render services to the enterprise at least half-time on a self-employed basis	350			

#### INFORMATION ON TRAINING PROVIDED TO EMPLOYEES DURING THE PERIOD

	Codes	Men	Codes	Women
Total of initiatives of formal professional training at the expense of the employer				
Number of employees involved	5801	1	5811	1
Number of actual training hours	5802	15	5812	20
Net costs for the enterprise	5803	1.413	5813	1.920
of which gross costs directly linked to training	58031		58131	
of which fees paid and paiments to collective funds	58032	1.413	58132	1.920
of which grants and other financial advantages received (to deduct)	58033		58133	
Total of initiatives of less formal or informal professional training at the expense of the employer				
Number of employees involved	5821		5831	
Number of actual training hours	5822		5832	
Net costs for the enterprise	5823		5833	
Total of initiatives of initial professional training at the expense of the employer				
Number of employees involved	5841		5851	
Number of actual training hours	5842		5852	
Net costs for the enterprise	5843		5853	