



<b>ECMA</b>	<b>Actual 2025</b>	<b>Budget 2026</b>	<b>Forecast 2026</b>
<b><u>Revenues</u></b>			
Total Membership fees	1,055,137	1,229,282	1,221,673
Total Other revenues	615,947	558,316	601,249
<b>Total Revenues</b>	<b>1,671,084</b>	<b>1,787,598</b>	<b>1,822,922</b>
<b><u>Expenses</u></b>			
Events sub total	375,074	505,000	450,000
Forums sub total	429,204	623,732	629,732
Member programmes sub total	68,498	43,316	47,434
Committees sub total	966	8,200	8,200
Public Affairs & Advocacy sub total	54,536	59,221	62,221
ECMA Overhead sub total	564,894	509,187	524,086
Others sub total	23,007	16,500	16,500
<b>TOTAL EXPENSES</b>	<b>1,516,179</b>	<b>1,765,156</b>	<b>1,738,173</b>
<b>NET INCOME</b>	<b>154,905</b>	<b>22,442</b>	<b>84,749</b>
<b>CAPITAL, 1 JANUARY</b>	<b>434,533</b>		
<b>CAPITAL, 31 DECEMBER</b>	<b>589,438</b>		

